



ANNUAL REPORT 2021

MISSION AVIATION FELLOWSHIP INTERNATIONAL



MAF INTERNATIONAL

ANNUAL REPORT 2021



Boys at airstrip in Uganda.
Credit: Dave Forney

MAFI IN 2021

529 
STAFF

55 
AIRCRAFT

 506
DESTINATIONS

1,003 
ORGANISATIONS
SERVED

 14,536
HOURS FLOWN

2,818,494 KM
FLOWN 

49,028 
PASSENGERS
TRANSPORTED

1,738,529 KG 
OF CARGO TRANSPORTED

419 
MEDICAL EVACUATION
FLIGHTS



Unloading supplies, Liberia.
Credit: Dave Forney

MAF KEY FACTS

Mission Aviation Fellowship is a family of international Christian organisations whose mission is to use light aircraft, and other technologies, to bring help and hope to people in some of the world's poorest communities.

MAF International oversees programmes in Arnhem Land in Australia, Bangladesh, Chad, Guinea, Kenya, Liberia, Madagascar, Myanmar, Papua New Guinea, South Sudan, Tanzania, Timor-Leste and Uganda. Other members of the MAF family include MAF Canada and MAF-US, and various MAF Affiliates. They also run a number of programmes around the globe.

The life-changing work we enable would not be possible without the dedicated support – people, finances and prayer – provided by our resourcing groups in Australia, Canada, Denmark, Finland, France, Germany, India, Italy, Malaysia, the Netherlands, New Zealand, Norway, the Philippines, Singapore, South Africa, Sweden, Switzerland, the UK and the US. ✕

EVERY 6 MINUTES

Every six minutes, an aircraft from the MAF family takes off or lands somewhere in the world. We transport people who live in remote communities, and assist missions, churches and aid agencies to fulfil our vision of seeing isolated people changed by the love of Christ.

VISION & MISSION

VISION: To see isolated people changed by the love of Christ

MISSION: Serving together to bring help, hope and healing through aviation

BOARD CHAIR MESSAGE



PETER CURTIS
Chairman

During 2021 we continued to ensure our networks and capabilities were in place to reach remote people cut off from essential resources. Our mission to connect isolated communities to critical services, to provide spiritual support and assist with the development of infrastructure has continued in our second year of operating with the complications of a global pandemic.

We are grateful that through the support of our resourcing groups and donors, we were provided with

the financial and physical resources needed to deliver help and hope to people living in isolation and poverty.

It was a privilege to witness the service and dedication of our team that continued to work in difficult environments to ensure we were ready to serve our customers when called upon.

Having found our new way of working, our attention was firstly focused on ensuring the organisation continues to be fit for purpose. A key element was to recommence the implementation of the Strategic Plan that was approved in 2019 but put on hold in 2020 due to the global pandemic. The key pillars of the strategy, Expanding Horizons, Investing in People and Maximising Impact continue to be relevant to our mission and the focus of our plans.

Secondly, we engaged with our Resourcing Groups to review and refresh our Vision and Mission Statements to ensure alignment across the MAF global community. The Vision and Mission Statements were endorsed by all in May 2021

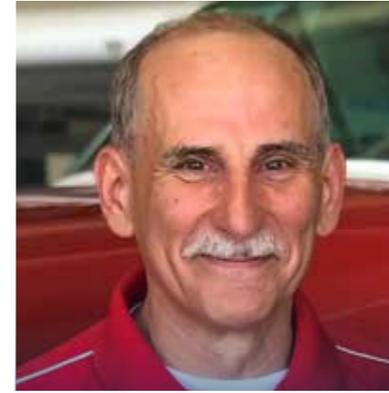
**“AS WE
LOOK TO THE
FUTURE, WE
WILL BE READY
TO RESPOND”**

and have quickly been adopted across the MAF family.

Finally, we undertook an independent review of the effectiveness of the board to identify opportunities to improve how the board governs the organisation. The outcome of the review was presented to the board in December and the recommendations are currently being implemented.

As we look to the future, we know the need for our services will continue to increase. With our resourcing groups and supporters walking beside us and providing the critical resources we need, we will be ready to respond to the needs of isolated people in the years to come. ✕

CEO MESSAGE



DAVE FYOCK
CEO

2021 was a year full of opportunity and challenge. The ongoing effects of Covid disrupted movement of staff to and from programmes and caused our operations to be suspended from time to time as different waves of the virus circled the globe. However, we were able to serve more isolated people than in 2020.

We also saw movement forward in many ways over the past year. In PNG, we were able to add another aircraft to the fleet to better serve the

Aerial Health Patrols in the Western Province which bring a new level of healthcare and great hope to the villages of this area.

We were able to successfully register as a non-governmental organisation (NGO) in Guinea setting the stage for us to begin flight operations in 2022. Guinea is ranked number 178 of 189 countries in human development by the UN. We believe that our aviation services can help to address this reality by connecting isolated parts of the country.

Following an organisational review, we restructured our operations team to provide better oversight to our worldwide aviation operations. We created an Operations Leadership Team led by the Chief Operating Officer and gave a global mandate to our aviation support functions. We believe this will enable us to have a more unified approach to standards and procedures in all locations allowing us to be more efficient and effective in our work.

We established a Strategic Development Department to help lead parts of the revitalised strategic

plan. This department will provide the tools needed to assess our ministry impact, help us grow our institutional funding, lead our environmental thought and work with local management to identify key relationships that will help us increase our impact in each programme.

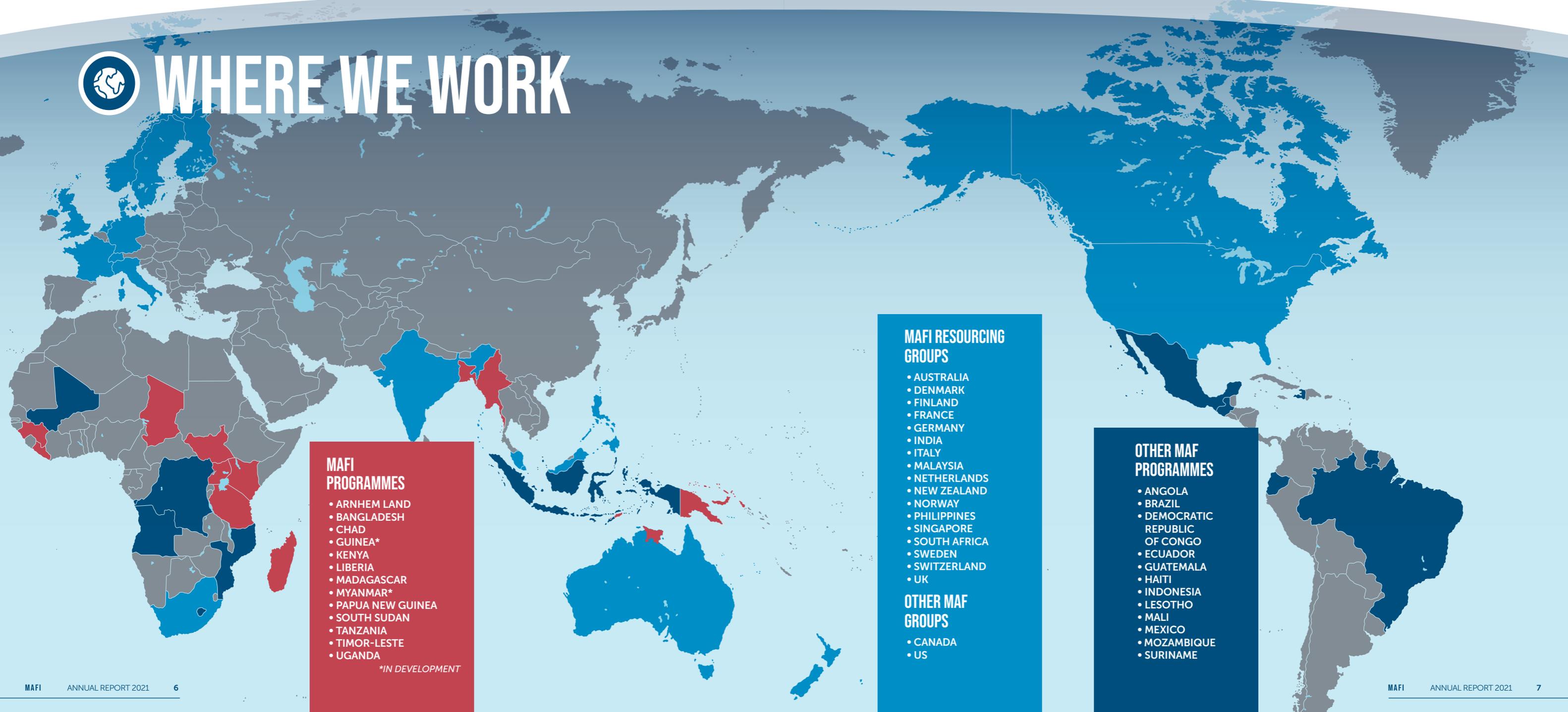
We cannot do what we do without our faithful partners in ministry. We are thankful for each person who prays or gives financially to enable us to continue serving the many needy people across the globe. We are also grateful for each staff member who serves with us, often at a personal cost, to help us accomplish our vision of seeing isolated people changed by the love of Christ.

We look forward to 2022 and all that will be accomplished as we serve together to bring help, hope and healing through our aviation services. ✕





WHERE WE WORK



MAFI PROGRAMMES

- ARNHEM LAND
- BANGLADESH
- CHAD
- GUINEA*
- KENYA
- LIBERIA
- MADAGASCAR
- MYANMAR*
- PAPUA NEW GUINEA
- SOUTH SUDAN
- TANZANIA
- TIMOR-LESTE
- UGANDA

**IN DEVELOPMENT*

MAFI RESOURCING GROUPS

- AUSTRALIA
- DENMARK
- FINLAND
- FRANCE
- GERMANY
- INDIA
- ITALY
- MALAYSIA
- NETHERLANDS
- NEW ZEALAND
- NORWAY
- PHILIPPINES
- SINGAPORE
- SOUTH AFRICA
- SWEDEN
- SWITZERLAND
- UK

OTHER MAF GROUPS

- CANADA
- US

OTHER MAF PROGRAMMES

- ANGOLA
- BRAZIL
- DEMOCRATIC REPUBLIC OF CONGO
- ECUADOR
- GUATEMALA
- HAITI
- INDONESIA
- LESOTHO
- MALI
- MEXICO
- MOZAMBIQUE
- SURINAME



UNITED IN VISION & MISSION



“IT IS TRULY EXCITING THAT WE, AS A GLOBAL MAF FAMILY, ARE GROWING IN UNITY THROUGH JOINING TOGETHER WITH A COMMON VISION AND MISSION.”

- MAF CEOs

Pilot, Mathias Glass, sells Bibles in PNG.
Credit: Annelie Edsmyr

UNITED IN VISION & MISSION

In 2021 we were pleased to introduce MAF’s new Vision & Mission statements.

MAF’S VISION:

TO SEE ISOLATED PEOPLE CHANGED BY THE LOVE OF CHRIST

MAF’S MISSION:

SERVING TOGETHER TO BRING HELP, HOPE AND HEALING THROUGH AVIATION

MAF International is part of a global MAF family. When WWII ended, visionaries in the US, UK and Australia founded organisations that operated independently but agreed to share a common name.

Over the past 75 years the MAF family has grown to 19 member groups with most members raising the resources needed to fund operations. Three members, MAF International, MAF US and MAF Canada carry out operations in over 25 countries. With the same aim to bring about transformation for isolated people, we agreed a common brand in 2012. The MAF family is now aligned globally with common vision and mission statements to further unite us.

In announcing the change, the CEOs representing MAF globally said: “The MAF Boards unanimously voted to endorse the adoption of our new vision and mission statements across the whole MAF family. These succinct and memorable statements seek to describe the work of MAF and envision the impact it can make. It is truly exciting that we, as a global MAF family, are growing in unity through joining together with a common vision and mission.”

MAF International CEO, Dave Fyock, said, “Having common vision and mission statements will provide greater opportunity for us to share staff and resources across the MAF family and provides a foundation on which to build a more united future.” ✕



Woman at Lesirwai airstrip, Tanzania.
Credit: Raymond Kasoga

MAF INTERNATIONAL, MAF US AND MAF CANADA CARRY OUT OPERATIONS IN OVER 25 COUNTRIES WORLDWIDE



EVANGELISM & CHURCH



The Every Village team pray before boarding, South Sudan.
Credit: Jenny Davies

“BIBLES JUST DO NOT MAKE IT OUT TO OUR AREA WITHOUT SOMEBODY BEING ABLE TO SUPPORT IT. WE’RE VERY THANKFUL THAT MAF IS ABLE TO DO THAT.”

Christian worker,
Chad

EVANGELISM & CHURCH

MAF’s work with churches, Christian ministries and evangelists is an outworking of our Christian mission – taking the gospel to the uttermost parts of the world – and MAF’s vision of seeing isolated people changed by the love of Christ.

In South Sudan, Every Village has a vision for every community to have access to the gospel over the radio by building and equipping radio stations and distributing solar powered radios. In February, MAF flew Executive Director Andrew Brown and the Every Village board to various locations over two weeks, saving them many hours on the road. The team visited projects, old and new, and hosted a conference for 200 church leaders.

“MAF has been our close partner for years,” says Andrew. “The trip has gone well; it’s been a very encouraging time to be sure!”

Not only does MAF enable ministries to increase their impact by cutting down on travel time, but they also play an important role in gathering Christians together for the purpose of discipleship and celebration.

On Good Friday, pilot Anton Zhang was privileged to help transport local believers in Arnhem Land for an Easter gathering in Dhalinybuy. They spent time talking, teaching, worshipping and encouraging each other in their faith journey – a vital lifeline when living in isolation. “I was encouraged by the energy of the group,” said Anton. “The Yolngu Christian leaders expressed their appreciation that MAF is able to share resources with them. It’s important for MAF to help indigenous Christians gather so that they can lift one another and build one another up.”



Delegates from FFBBM, Madagascar.
Credit: Ryan Unger

CONTINUED 



Transporting Bibles, Chad. Credit: Phil Henderson



Where there is great need, the Church is often on the frontline taking action to share practical help as well as the hope of the Gospel. In 2021, Madagascar faced the worst drought in four decades, devastating isolated farming communities in the south and causing famine-like conditions for the families that live there. In December, MAF partnered with the Malagasy Association of Biblical Baptist Churches (FFBBM), transporting a team who would be supervising the distribution of food to communities whilst spreading the good news of Jesus.

In total, 2,500 people received vital food rations and were able to hear the Gospel truth. A church leader shared, "I am thankful to God for this food, but I am more thankful to see a crowd gathering here today, hearing the gospel and committing to repent and being saved."

Sadly, not everyone has the opportunity to access God's word for themselves. There are over 7,000 languages in the world, yet only 700 languages have a translation of the whole Bible. MAF supports many Bible translation ministries so that more people can access scripture in their own language. At the end of June, the MAF Chad team was involved in the transportation of

STATS

3,179 ✈️
FLIGHTS

205 🌐
DESTINATIONS

318 👥
ORGANISATIONS SERVED

4,790 🕒
HOURS FLOWN

7,441 👥
PASSENGERS FLOWN

newly published Chadian Arabic Bibles to the Dar Sila region in the east of the country. Ten boxes containing 120 Bibles were loaded onto a MAF Cessna 208B at the request of a worker located in the area.

"I realised as soon as I started talking to people about these Bibles that actually I should have ordered a lot more," he said. "I think we're going to very easily go through several hundred Bibles over the next year or so. I've given two or three to some Christian workers for their personal use, and they were extremely thankful because Bibles just do not make it out to our area without somebody being able to support it. We're very thankful that MAF is able to do that. I've taken out literature in the car before, but we don't have enough capacity on such a long journey to carry the number of Bibles that are actually needed in the Dar Sila region. It's wonderful that MAF is able to support us in this way."

As well as supporting other Christian missions, our own staff are also active in helping isolated people to access God's word. One of the ways MAF is improving accessibility to Bibles in Papua New Guinea is through the Bible Box. The Bibles, both print and audio, are sourced by MAF Technologies who arrange bulk



The Bible Box in PNG. Credit: Mandy Glass

imports and then they, and other Christian resources, are sold to local people at remote airstrips at location-appropriate prices.

Pilot Mathias Glass says, "I expect them to ask for Bibles before I even open the box – that is what happens most of the time! There will probably be a big crowd around me, and then I sell as many as I have in my box." ✈️

"IT'S IMPORTANT FOR MAF TO HELP INDIGENOUS CHRISTIANS GATHER SO THAT THEY CAN LIFT ONE ANOTHER AND BUILD ONE ANOTHER UP."

- Anton Zhang, pilot, Arnhem Land



TRANSFORMING OPERATIONS

“OUR HOPE IS THAT THESE IMPROVEMENTS WILL FURTHER UNLOCK CAPACITY AND INSPIRE OUR TEAMS TO RAISE THEIR EYES TO WHERE GOD IS WORKING.”

Norman Baker, COO

Prayer over the new C208 in PNG.
Credit: Annelie Edsmyr

TRANSFORMING OPERATIONS

An organisational review in 2020, by an external panel, provided recommendations and actions for management and the board to consider. With the introduction of Chief Operating Officer (COO), Norman Baker, we took the opportunity to launch a transformation journey for MAF International operations.



Fuelling 5X-LDR in eastern Uganda.
Credit: Dave Forney

Historically, our Africa and Asia Pacific operations were run by different regional groups with different operating cultures. The transformation aims to build one MAF International culture across our global team, creating a 'one team' approach irrespective of location and focused on collective outcomes.

We want to be intentional about ministry growth and strategically develop the impact we have, assessing the value of activities on an ongoing basis. We are also seeking to grow in our ability to adapt, not only in processes and capabilities, but in raising up leaders who are equipped to think with agility.

As a beginning to re-shaping and establishing an organisation ready for the future, we restructured operations in 2021. An Operations Leadership Team (OLT) was created, headed by the COO, tasked with leading the operations strategy, safety and sustainability of all programmes and operational support functions. They will work together to achieve our vision, mission and strategic priorities and objectives, whilst cultivating strong collaborative partnerships and further developing our work through a more cohesive focus on innovation, expansion of programmes and alliances.

Norman Baker, COO, says of the transformation, "I'm so excited to see the changes being implemented across our operations. The focus on



Delivering vaccines in Timor-Leste.
Credit: MAF Archive

building a unified approach will serve us well in achieving a boundaryless collaboration regardless of location, enabling the delivery of our strategic plans. We are already seeing the first fruits with greater levels of collaboration between programmes and support departments taking place more naturally. Our hope is that these improvements will further unlock capacity and inspire our teams to raise their eyes to where God is working so we can join Him with even more intentionality.”



MEDICAL & HEALTH



Children with TB travel to hospital in PNG.
Credit: Annelie Edsmyr

**“THIS JOURNEY
WOULD TAKE ONE
TO TWO WEEKS
BY CAR – IF IT’S
PASSABLE – OR
A 40-MINUTE
FLIGHT WITH
MAF.”**

**Wouter Nagel, MAF
pilot, Madagascar**

MEDICAL & HEALTH

As the world emerged from 2020, still in the shadow of Covid-19, our medical and health flights remained an essential lifeline for remote communities in 2021 – now with the additional challenge of keeping coronavirus at bay.

Over the course of 2021, MAF International flew over 9,000kg of Covid vaccines and related cargo to over 50 destinations in five of our programmes, playing our part in protecting isolated people from the spread of Covid.



Unloading vaccines in Liberia.
Credit: Dave Forney

In Madagascar, across five days in May, 25,600 doses were transported to 17 remote locations. Pilot Wouter

Nagel said of one of the trips, “We flew 500 doses of the AstraZeneca vaccine to Maralambo. This journey would take one to two weeks by car – if it’s passable – or a 40-minute flight with MAF.”

In Liberia, MAF transported 8,000 doses of the Covid-19 vaccine to Harper, allowing Partners in Health (PIH) to continue the fight against Covid in the region. PIH rely on MAF services to receive medication, vaccines and support for the hospital there. “Although [Covid-19] vaccines would have eventually arrived, the delays in shipment due to poor road conditions would have caused longer waits,” said Viola Karanja, the Deputy Executive Director for PIH in Maryland County. “Since the AstraZeneca vaccine has a short expiration date, this would have likely resulted in shorter vaccination campaigns or increased wastage, hampering coverage across the county and impeding our efforts to combat Covid-19.”

Of course, aside from the pandemic, medical and health needs in isolated

CONTINUED 



Ellis, who benefited from the health patrol in PNG.
Credit: Annelie Edsmyr



communities remain high, where often there is little access to medicine, healthcare professionals and health education.

In Papua New Guinea, we continued our Kompiam health patrols in partnership with Enga Baptist Health Services. In June, MAF flew a health patrol to Malaumanda, a village of 300 people. Several times per year they have the opportunity to access clinics and medical treatment when MAF flies a medical team in. The team spent four days there vaccinating children, diagnosing patients and carrying out health education and awareness.

Ellis, who benefited from the clinic after hurting her wrist said, "It hurts, I can't work. And I have a hard time lifting up my child. I needed help from you. Life here is really hard. There are no roads. If there was no airstrip? That would be so hard for us. Where would we go? We're just a small community so we would suffer. That you come here really makes me happy. It's a big help. You bring a big service by coming here. My heart is filled with thanks to you."

Mobile clinics also form the basis for our medical work with CURE International in Kenya. In September, MAF Kenya transported a team of

STATS

2,684 ✈️
FLIGHTS

169 🌐
DESTINATIONS

137 👥
ORGANISATIONS SERVED

3,939 🕒
HOURS FLOWN

8,006 👤
PASSENGERS FLOWN

"IF THERE WAS NO AIRSTRIP? THAT WOULD BE SO HARD FOR US. WHERE WOULD WE GO?"

- Ellis, Papua New Guinea

CURE orthopaedic specialists to Bura. The team comprised two surgeons, an orthopaedic technologist, a social worker, clinical officer, and a pastor – who brought a short message in the waiting room about how ultimate healing comes from God.

Eleven-year-old Aisha has rheumatic fever, a debilitating condition that causes pain and fatigue affecting the heart, joints, brain and skin. The CURE team brought a brand-new wheelchair for her. Aisha's father, Said, was delighted with the chair, "Today God has blessed us. Thank you. I am very happy! The wheelchair means she can continue learning and going to school. It will give her mobility. She is happy, she has been dreaming of having this wheelchair!"

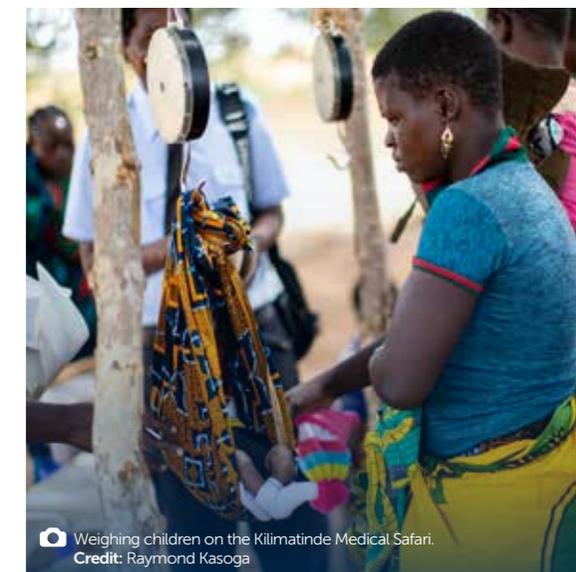
Meanwhile, in Tanzania, our Kilimatinde safaris continued to bring mobile medical teams from Kilimatinde hospital to isolated communities. Country Director Stewart Ayling said, "MAF's partnership with Kilimatinde Anglican Hospital has run for many years. Recently the government has built a new hospital 20km away in Manyoni, meaning fewer in-patient cases for Kilimatinde. This has allowed them to increase their focus on mobile clinics, locally by car and then for



Aisha receives her wheelchair, Kenya. Credit: CURE / Acadius Akungwi

one week in the month, using MAF aircraft to reach the more remote villages. I was impressed by the enthusiasm of the medical staff to serve these hard-to-reach places despite often having to provide the clinics in challenging conditions with very few facilities."

In 2021 the Kilimatinde Safari consisted of 167 flight legs and 125 flying hours over 12 safaris, reaching a number of isolated communities with medical clinics. We are thankful for this partnership. ✈️



Weighing children on the Kilimatinde Medical Safari. Credit: Raymond Kasoga



70 YEARS IN PNG



**“WITHOUT MAF,
WE COULD NOT BE
HERE TO SERVE
GOD. GOD BLESS
MAF.”**

**Glenda Giles,
missionary, PNG**

Nevan Tei applies the 70th anniversary logo to P2-MEW to celebrate in PNG. Credit: Annelie Edsmyr

70 YEARS IN PAPUA NEW GUINEA

On 7th May 1951, Australian pilot Harry Hartwig took off from Madang in his Auster Autocar for his first mission flight into the interior of Papua New Guinea and with that flight, MAF's work in Papua New Guinea began.



Harry Hartwig in 1951. Credit: MAF Archive

And so in 2021, MAF reached the significant milestone of 70 years working in Papua New Guinea. 70 years after that first flight, MAF stands as the longest continually serving air service in the nation. Today with a fleet of 10 Cessna 208 Caravans, a national team well over 100 members strong and a team of international staff from 13 nations, we are continuing with the legacy of serving to bring help, hope and

healing to isolated communities so that they might be changed by the love of Christ.

It hasn't always been easy. But through it all, the Lord has been faithful. Each year, flying more than 400 medical patients, 35,000 passengers and nearly two million kilograms of cargo; MAF remains a lifeline of connectivity to remote communities and a source of logistic support to the missions and agencies impacting those communities.

Glenda Giles, a long-serving missionary in PNG says, "For 55 years I have been working in some of the most remote places of PNG. Through all of these years, my colleagues and I, and the people groups we serve, have been under the wings of MAF. The little planes have often been the only contact and supply route we have had, connecting us to the outside world. Without MAF, we could not be here to serve God. God bless MAF."

In 2021, we further established partnerships with medical providers to carry out aerial health patrols in remote areas, improving primary

health care in some of the most rural parts of PNG. We hope that these long-term partnerships will bring about real transformation for those people who benefit from them.

We ask that you join with us as we give praise to the Lord for the 70 years of blessing and pray with us that MAF will be able to continue in our mission of demonstrating the love of Christ to those we serve for many years to come. ✝

**VIEW OUR 70TH ANNIVERSARY VIDEO AT
WWW.PAPUANEWGUINEA.MAFINT.ORG**



EDUCATION



Children learning in South Sudan.
Credit: To Move Mountains / Ryan Boyette

“WE NEED MAF VERY MUCH. WE HAVE NO ROAD HERE, SO WE ONLY RELY ON MAF. THE CHURCH RELIES ON MAF, EDUCATION RELIES ON MAF, FOR HEALTH, WE RELY ON MAF.”

**Stephen Mamtirin,
local builder, PNG**

EDUCATION

For many communities, education can be a route out of poverty and an opportunity for development. But for young people, accessing education is a challenge. Even where schools exist in remote locations, teachers need to commit to a life of isolation and equipment is hard to come by. MAF helps to overcome these challenges by providing a route out of isolation – transporting teaching staff and educational equipment to where it is needed the most.



The To Move Mountains team, South Sudan.
Credit: To Move Mountains / Ryan Boyette

In November, MAF transported Christian education NGO, To Move Mountains, to Yida close to the foothills of the Nuba Mountains in South Sudan. Ryan Boyette, leader

and founder of TMM, explained, “With the people of Nuba, we’re helping them build an entire school curriculum. It’s going to be a curriculum for about 300 schools in Nuba that will hopefully spread out across the whole of Nuba.” TMM has been training up a group of teachers, having supported them through high school, who will be the first teachers at the school. “The hope is the first school that we make will be like a model school where we can bring the teachers in and show them how to use the new curriculum, before they go back to their own schools.”

The journey to the Nuba mountains is enough to deter most people. From Juba, the two-hour MAF flight to Yida crosses insecure territory, too dangerous to drive. The final leg of the journey can only be completed in a 4x4 and takes 8-12 hours. Ryan said, “I’ve been coming here two or three times a year. We would totally take advantage of a scheduled shuttle if MAF starts flying!” Regular flights to Yida were planned for 2022.

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Gawa Christian School students in Arnhem Land. Credit: Gawa Christian School



Loading school building materials in PNG. Credit: Annelie Edsmyr



In Papua New Guinea, the remote community of Sibilanga received 3,000kg of building materials on board several MAF flights to assist with extending the existing school so it can cater to higher year groups and the surrounding villages. Sibilanga is situated on top of a mountain, and it takes 3-4 hours to get to the nearest road. Stephen Mamtirin, a local builder, said “We need MAF very much. We have no road here, so we only rely on MAF. The church relies on MAF, education relies on MAF, for health, we rely on MAF.”

In Arnhem Land, Gawa Christian School sits on the northern tip of Elcho Island, 57 kilometres along a dirt road from the nearest community – or a 15-minute flight with MAF. The school conducts exchange trips with Nhulunbuy Christian College to allow students to increase their understanding of each other’s cultures and build relationships. Principal, Rachel Herweynen, described her thankfulness for the partnership with MAF throughout 2021. “At the start of the year, part of Gawa Christian School’s attendance strategy was the promise of trips for two classes to visit our friends at Nhulunbuy Christian College (NCC). This is a rich time of relationship building between the schools,

STATS

1,133 ✕
FLIGHTS

126
DESTINATIONS

72
ORGANISATIONS SERVED

1,417
HOURS FLOWN

4,369
PASSENGERS FLOWN

sharing culture and Christ with each other. Gawa Christian School students were welcomed with open hearts as they joined in NCC classes. The trips were only possible through our ministry partnership with MAF. Without MAF, the flights would be too costly and too cumbersome as other airlines only offer 5-seater aircraft. We are grateful that through MAF, we can continue to have an ongoing relationship with NCC staff and students.”



IEI Board President, Eric Kellerer and pilot Roy Rissanen in Liberia. Credit: Eric Kellerer

Innovative Education International (IEI) has been partnering with MAF in Liberia since our programme was launched in 2015. Providing students with a ‘school in a box’ – a pre-loaded computer that does not require internet connectivity – their mission is to bring hope and opportunity through Christ-centred educational programmes that challenge the mind, shape the heart



Gary Friesen visits a school in Liberia. Credit: Eric Kellerer

and engage the hands. Executive Director, Gary Friesen, said “Thank God for MAF! They provide an incredible service to organisations like ours. We were blessed again in 2021 by the MAF plane that delivered us to and from Greenville in Sinoe County. We would have a very hard time sustaining our ministry in this remote county without the services of MAF. Our national director and I had to take the road in October, and it took us 35 hours for the 200-mile trip! Thank you MAF!” ✕

“WE WOULD HAVE A VERY HARD TIME SUSTAINING OUR MINISTRY IN THIS REMOTE COUNTY WITHOUT THE SERVICES OF MAF.”
- Gary Friesen, IEI, Liberia



COMMUNICATIONS



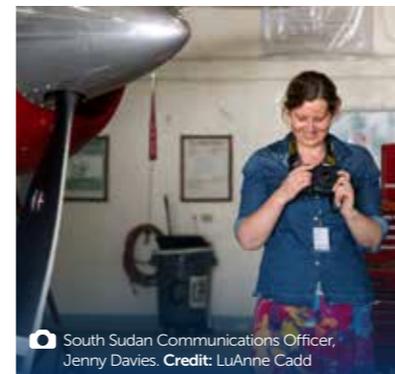
“HOW BEAUTIFUL ARE THE FEET OF THOSE WHO BRING GOOD NEWS!”

Romans 10:15

📷 Communications Officer, Mandy Glass, greets a child in PNG. Credit: LuAnne Cadd

COMMUNICATIONS

The primary role of MAF International’s Communication team is to tell the story of MAF and provide the opportunity for others to respond - whether that is to pray, to give, to inspire weary staff, or to envision.



📷 South Sudan Communications Officer, Jenny Davies. Credit: LuAnne Cadd

Romans 10:15 says, “How beautiful are the feet of those who bring good news!” and it is through the work of the communications team that the good news about MAF, and the gospel that we carry, is shared with our supporters.

Every story, photograph and video that sheds light on the realities of life in isolated communities communicates the need of MAF,

where due to geography, safety or time, aviation, and in some cases MAF, is often the only option. The communications team is made up of communications officers based in a number of our programmes, plus support office staff, who ensure that our resourcing groups receive the material they need to spread the word about MAF. This work is supported by a number of creative and talented staff for whom communications is not their primary role.

In 2021, MAF communications underwent an audit to give direction on how our communications department could develop to keep pace with the changing face of communications worldwide. The results of this audit will shape our communications work for many years to come, allowing us to think strategically, grow our capacity and increase our skills. This will ensure that our existing donors are kept up to date with our work via the most appropriate channels, and that those who don’t yet know of MAF are able to hear the good news and consider supporting us.



OVER 6,000 PHOTOGRAPHS WERE ADDED TO MAF’S MEDIA DATABASE IN 2021, EACH ONE REPRESENTING A STORY OF MAF’S IMPACT.

We also began actively and strategically recruiting national communications officers in a number of our programmes, rather than relying on expat staff and volunteers. We believe that by doing this, we are investing in local, talented people, supporting the local job market and empowering local communications professionals to tell stories of their own country – all of which creates a more authentic and ethical story-telling process. ✕



MEDEVACS



Transferring a patient to the aircraft, Liberia.
Credit: Dave Forney

“THE SUPPORT OF MAF WAS INDISPENSABLE FOR TRANSPORTING THESE PATIENTS TO MONROVIA AND ENSURING THAT THEY RECEIVED THE BEST POSSIBLE CARE.”

**Viola Karanja,
Partners in Health**

MEDEVACS

In isolated places, there are no emergency services. MAF plays a crucial role for isolated people – providing medical evacuations when people need them the most.

What should have been a joyful day of wedding celebrations turned to sorrow when a number of guests were involved in a road accident on their way home in southern Chad. 19-year old Fatima suffered a fractured pelvis. Realising that she needed more specialised treatment, the doctor recommended transfer to N'Djamena and with the help of a friend who works at the airport, the family contacted MAF and were able to arrange a medical evacuation.

Pilot Becki Dillingham loaded a stretcher into the Cessna 208 and took off. Upon arrival, she could see Fatima laid on a wooden pallet in the back of a pick-up truck and clearly in a lot of pain. Fatima was carefully transferred into the aircraft, ready for the 20-minute flight.

In N'Djamena, the waiting ambulance transported Fatima immediately to hospital. Regular updates from her father told us, “She

underwent successful surgery; she is stable and getting better.” He added that all the family thanked the MAF team for their help, “it is a gesture of Christians that we will never forget.”



In Arnhem Land, a man was suffering terrible abdominal pain. He had an infection that could quickly have led to sepsis. MAF pilot Marijn de Zwart flew a paramedic, Kane Barker, to retrieve the patient. Kane commented, “After the recent rains, driving out would have taken us at least three times longer than usual,” estimating that the journey could have taken about eight hours. With

CONTINUED 



Monica being transferred to the ambulance, South Sudan. Credit: Jenny Davies

“IT IS A GESTURE OF CHRISTIANS THAT WE WILL NEVER FORGET.”

- Father of medevac patient
Chad



MAF, the patient was in Gove within 90 minutes.

When nine-year old Monica was hit by a motorbike in Kenya, it became apparent that she would need further treatment for her broken leg. Her dad, David Aleu, works with the Relief and Rehabilitation Commission in Juba, South Sudan, and the decision was made to bring her to Juba. They drove to Lokichoggio where a MAF aircraft collected them. David said, “We are very happy that we are being supported by MAF. Without MAF, she wouldn’t have managed to come all the way from Kapoeta. It’s a seven- or eight-hour drive. She was spared another long car journey.” Monica received surgery and a cast on her leg and was very happy to be reunited with her dad!

MAF’s shuttle to Harper in Liberia allowed for two sick patients with critical spinal issues to be medevacked to Monrovia. Viola Karanja, Deputy Executive Director for Partners in Health (PIH) in Maryland County, said, “One of these patients was suffering from a severe spinal injury after falling while cutting a tree. The other had spinal tuberculosis and was paralysed below the waist. It was essential that both patients received treatment from the country’s only

STATS

344 ✈️
MEDEVAC FLIGHTS

49 🌐
DESTINATIONS

43 👥
ORGANISATIONS SERVED

370 🕒
HOURS FLOWN

1,443 👥
MEDEVAC PASSENGERS

neurosurgeon, who is located a 4-7 day trip away by road in Monrovia.

“To fully evaluate the patients’ conditions, clinicians also needed to conduct MRI scans. This is only available in Monrovia. The support of MAF was indispensable for transporting these patients to Monrovia and ensuring that they received the best possible care.”

In Timor-Leste, MAF partners with the Ministry of Health to provide medical evacuations from isolated places where there are no safe or speedy means of transport. In 2021, the Timor-Leste programme carried out 187 medevac flights, carrying 783 passengers to six destinations - providing a vital service to people who desperately need it.

In the highlands of Papua New Guinea, life can be dangerous. MAF was called upon to transport a man and woman who had been attacked by a wild pig. His wounds were significant, and he had already lost his hand. Ground Ops staff member, Nawi Mabo, assisted on the flight. He said, “Upon seeing the injuries on the man, I almost froze. I have seen wounds from pig bites before, but these injuries were horrendous.” The flight to Rumginae took 30 minutes. Sally Lloyd, who helped arrange the



Patient with spinal issues. Credit: Dave Forney



Thomas Oketekene, Uganda. Credit: Dave Forney

flight, said, “This medevac showed these badly hurt people that they are cared for and valued.”

In Uganda, Thomas Oketekene had experienced severe back problems for over three years, leaving him unable to walk. He was able to access surgery in Kampala but didn’t know how to tackle the five-hour, bumpy ride home after the operation. MAF arranged a medevac for Thomas to fly. He thanked MAF saying, “I’m from a very humble background and this is my first time in a small plane. When I saw it I wondered, ‘This is so small...how will it be up in the sky?’ But it’s very stable! After what I’ve experienced with MAF, I want to get into humanitarian work and touch lives the way MAF has touched mine.” ✕



CREATION CARE

“OUR NEWLY RELEASED ENVIRONMENTAL STATEMENT IS AN IMPORTANT STEP IN GROWING OUR UNDERSTANDING OF CREATION CARE AND SHAPING ACTION AS WE RESOLVE TO BE GOOD STEWARDS IN THIS AREA.”

P2-MAL in PNG.
Credit: Dr. Simon Ganai

CREATION CARE

As a Christian organisation, MAF International believes that we should strive to care for all of God’s creation, both people and planet. In 2021 we researched our environmental impact and considered what we as an organisation can do to properly care for God’s creation, whilst still serving isolated people with help, hope and healing. Our newly released environmental statement is an important step in growing our understanding of creation care and shaping action as we resolve to be good stewards in this area.

Some of the key elements from that statement include:

CONSUMPTION

WASTE

Minimising waste produced in all our locations and applying the principles of reduce, reuse, repair, recycle, renew.

CONSERVATION

Reducing resource consumption by eliminating wasteful practices, promoting energy-efficient equipment and proper utilisation.

PROCUREMENT

Seeking to purchase sustainable goods by understanding a product’s life-cycle when possible.

TRAVEL

Seeking to ensure all travel is necessary and made via the least carbon-heavy mode of transport, considering the context of where staff need to be deployed.

ADVOCACY

EDUCATION

Promoting MAF’s commitment to environmental stewardship, providing ongoing education for all staff and volunteers.

AWARENESS

Making our environmental statement and strategy available to all stakeholders.

INPUT

MAF dialogues with our stakeholders on issues of creation care.

PARTNERSHIP

Intentionally partnering with those engaged in creation care.

FUTURE

RESEARCH

Remaining knowledgeable of creation-friendly tools and processes, monitoring marketplace trends and technology.

INVESTMENT

Investing in appropriate technologies that reduce our impact on the environment.

IMPROVEMENT

Ensuring continuous improvement in our environmental performance, setting targets within an Environmental Impact Plan, measuring progress and reporting results. ✕

VIEW OUR ENVIRONMENTAL IMPACT STATEMENT IN FULL AT WWW.MAFINT.ORG/WHAT-WE-DO/CREATION-CARE



Child in PNG. Credit: Mandy Glass



RELIEF & DEVELOPMENT



The Pipeline Worldwide team at Pakuba airstrip, Uganda. Credit: Dave Forney

“NOW THAT WE’VE FLOWN WITH MAF WE’RE GOING TO KEEP FLYING BECAUSE WE’RE REACHING REMOTE COMMUNITIES MUCH MORE EFFECTIVELY.”

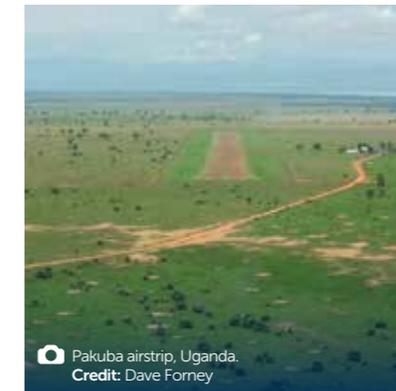
Jamie Nollette,
Pipeline Worldwide,
Uganda

RELIEF & DEVELOPMENT

Over the last 10 years, Pipeline Worldwide has been supporting sustainable projects specifically involving development in water, construction, solar power and infrastructure. They also focus on healthcare, education and empowerment via business loans and economical support. Since its launch in 2009, cofounder and President, Jamie Nollette, has visited Uganda around 25 times.

long when we’re visiting with professionals who don’t have a lot of time to take off work. Now that we’ve flown with MAF we’re going to keep flying because we’re reaching remote communities much more effectively.”

In South Sudan, colleagues from Action Against Hunger flew on MAF’s Northern Shuttle in South Sudan to Tonj. They are delivering a multi-sectoral response which includes food security, WASH (water, sanitation and hygiene) and medical outreaches. The team travel from Tonj to reach dozens of communities across Tonj Central and Tonj East. Health and nutrition worker, Noel, explains, “MAF reaches places where other planes can’t reach, only MAF comes here. I like that when we have an emergency and need to travel quickly, MAF can help.”



Pakuba airstrip, Uganda. Credit: Dave Forney

In 2021, MAF flew Jamie and her team as they visited Pipeline projects. Jamie said, “We would always drive the long journey to Moyo which would take a few days, also visiting projects en route in Gulu. It’s too

Philemon Bwanga also made use of the shuttle flights in South Sudan. Philemon is the Field Coordinator for Community Development Aid in Chukudum, heading up a team of 25

CONTINUED 



Passengers of the Northern Shuttle, South Sudan. Credit: Jenny Davies



In flight briefing, South Sudan. Credit: Jenny Davies



staff. “We implement a food security and livelihood project (FSL) funded by the World Food Program (WFP). We distribute food to the most vulnerable people in Budi County who have no one to support them. Chukudum has good soils for growing food and if community members are empowered, they can do well in food production and management.”

Philemon says he is happy to fly with MAF. “MAF flights are safe and secure. MAF helps humanitarian workers reach the remote places where other flights do not reach. With the kind of insecurity and road ambushes by the bandits and criminals, it would be very difficult for aid workers to reach the remote place of Chukudum without MAF.”

Back in Uganda in November, MAF collected a team of passengers working with AVSI from Gulu. AVSI is an Italian NGO that works in 32 countries. Secretary General, Giampaolo Silvestri, has been working for them since 1996. “We especially work in the Great Lakes regions in East Africa, helping development and emergency projects, especially in education and child protection, but also in agriculture, energy, environment and health. I had previously driven

STATS

7,229 ✈️
FLIGHTS

285
DESTINATIONS

362 🧑‍🤝‍🧑
ORGANISATIONS SERVED

8,503 ⌚
HOURS FLOWN

23,630 🧑
PASSENGERS FLOWN

this same journey by road which took us five hours instead of a one-hour flight. Driving by road is dangerous. Three years ago, a former colleague died on the road between Kampala and Gulu, colliding head-on with a truck.” Stories like this give Mr Giampaolo the confidence to continue flying with MAF as the fastest and safest way to travel.

In Papua New Guinea, ChildFund PNG partnered with the Department of Education to deliver disaster risk management and psychosocial support and wellbeing training to 200 teachers from the remote community of Vanimo and surrounding areas. With no accessible roads, MAF was the only option.

Training Coordinator, Suemylee Uriah, said, “A lot of students encounter problems related with gender-based violence or moving homes and it’s a stress that they go through. To some extent they are really bright, they can do well in school but all of a sudden there’s a drop in their grades or they miss school. A lot of teachers don’t see that as due to stress or traumatic experiences; they believe that it’s normal. So psychosocial support is one of the ways that we can assist kids to recover in order for them to



The ChildFund PNG team. Credit: Annelie Edsmyr

reach their full potential in life. Without MAF, we would get lost in the bush, or we would walk, or I don’t think this training would even take place. Thank you to MAF for making it possible for us to reach out to our teachers who are in the rural and remote part of our country for us to deliver these basic services so that they don’t miss out.”

Elsewhere in PNG, the MAF Technologies team were active in the development of communities through the installation of solar power systems and high frequency radio projects. In 2021, four solar power systems were installed at health centres and orphanages and 16 high frequency radio kits were distributed to those who needed them - increasing connection and communication for isolated communities. ✂️

“WHEN WE HAVE AN EMERGENCY AND NEED TO TRAVEL QUICKLY, MAF CAN HELP.”
- Action Against Hunger, South Sudan



MAF'S IMPACT

“WE ARE SO GRATEFUL FOR MAF AND THE SERVICES PROVIDED WHICH HAVE BEEN ABSOLUTELY CRUCIAL.”

KeA Arnlund, LEDO, Kenya

MAF'S IMPACT

“The trips were only possible through our ministry partnership with Mission Aviation Fellowship.”

Rachel Herweynen, Gäwa Christian School, Arnhem Land

“We really appreciate MAF; we appreciate all that you all do in Chad and around the world.”

Angelina Yip, Bible Translators, Chad

“It takes at least two days to reach Sibilo by road and then you need one more day just to recover. It is much easier with a plane, that’s for sure. The only way is with MAF!”

Miquel Torrents-Ticó, Turkana Research Project, Kenya

“The presence of MAF has alleviated the painstaking struggles we go through to travel domestically by road. Whenever we had to transport medical supplies such as vaccines by road, they were damaged and became less effective; now MAF has made it easier and less frustrating to serve all of our five clinics throughout the diocese of Cape Palmas!”

Sister Emily Wureh, Sisters of the Holy Family, Liberia



Pastor Solofo, Madagascar. Credit: Patrick Keller

“We are thankful for the flights MAF provided. Work completed in two weeks via taxi brousse only takes three days with MAF.”

Pastor Solofo, Association Fanavotana, Madagascar

“Thank you very much for the team’s assistance for yesterday’s medevac. The mother went straight into theatre for an operation in Daru. Both the mother and the baby are fine.”

Balimo Hospital, Papua New Guinea

“Without MAF she wouldn’t have managed to come all the way from Kapoeta because it is a seven or eight hour drive. She was spared another long car journey.”

David Aleu, father of a medevac patient, South Sudan

“We couldn’t afford a good radio and for MAF Technologies to set up a good quality HF radio system for us. We are really grateful as this is an answer to prayer. We pray that God will bless those whose donations make this project possible.”

Mr. Tension, Sepik Christian Ministry, PNG

“The flights provided by Mission Aviation Fellowship have enabled WFP and the Government to assess damages within days instead of weeks if we are to do it the old way; I am pleased to see the partnership has made a positive contribution towards the country’s recovery from the devastating floods.”

Dageng Liu, WFP, Timor-Leste

“The flights have given us the opportunity to contribute to the teams and have the time we need with them, and it would have been potentially not possible to do that, if we had to go by road.”

Bella Hodgkinson, humanitarian worker, Chad

“We are thankful to God, together you [MAF] are partnering with us, and together we were able to distribute food supplies for more than 2000 people.”

Josoa Salama Emmanuel, General Secretary, FFBBM, Madagascar ✕

“EVEN IF ALL THE COMMERCIAL FLIGHTS FAIL TO FLY, MAF WILL COME AND GET US.”

- Shannon Albert, missionary, South Sudan



Shannon Albert, South Sudan. Credit: Jenny Davies

“As we only had a few days to carry out our visits, road transport would not have been an efficient option. We look forward to using MAF flight in the future for similar visits.”

Tabby Njung’e, Justdiggit, Tanzania

“We always feel confident that with MAF we’re going to get the help we need.”

Missy Williams, Seed Effect, Uganda



PROGRAMME STATISTICS



Aircraft in South Sudan.
Credit: Jenny Davies

“WE COULD HAVE NEVER ACHIEVED THIS WITHOUT MAF. WE’VE SEEN GOD USE MAF IN WAYS I CAN’T EXPLAIN.”

- Kenneth Rwego,
EDEN Mission, East DRC

STAFF

Arnhem Land Local 6 International 14	MAF Technologies, PNG Local 25 International 2
Bangladesh Local 18 International 3	Myanmar Local 1 International 1
Chad Local 13 International 2	Papua New Guinea Local 90 International 33
Guinea Local 1 International 1	South Sudan Local 34 International 14
Kenya Local 23 International 5	Tanzania Local 3 International 2
Liberia Local 6 International 5	Timor-Leste Local 3 International 4
Madagascar Local 19 International 5	Uganda Local 52 International 18

TOTAL STAFF
Local 294 International 109
Support Office Staff 126

NON-FLYING PROGRAMMES

TECHNOLOGY SERVICES PNG
Pastors trained in basic computer skills 124

HF radio calls received 830

Bibles distributed 5,015

Audio bibles distributed 5,625

Medical calls received and appropriate treatment arranged 144

MYANMAR

MAF has been constructing an airstrip in Lailenpi, Chin State, since 2018. In February 2021, a military coup took place in Myanmar. With the political situation deteriorating, MAF withdrew its international staff from the country at the end of March. With the airstrip at 95% completion, it was hoped we would be able to return to complete the project after the monsoon season. Sadly, this has not been able to happen. However, our national staff members continue to work in any way they can so that one day in the future we will be able to launch a flight operation to support the isolated communities there.

FLYING PROGRAMMES

Arnhem Land
Hours Flown 2,477
Passengers transported 8,526
Distance flown (km) 440,654
Cargo transported (kg) 18,264

Bangladesh
Hours Flown 30
Passengers transported 40
Distance flown (km) 5,708

Chad
Hours Flown 464
Passengers transported 575
Distance flown (km) 105,070
Cargo transported (kg) 6,411

Kenya
Hours Flown 611
Passengers transported 1,095
Distance flown (km) 152,425
Cargo transported (kg) 15,231

Liberia
Hours Flown 715
Passengers transported 3,307
Distance flown (km) 178,625
Cargo transported (kg) 26,961

Madagascar
Hours Flown 567
Passengers transported 1,490
Distance flown (km) 133,125
Cargo transported (kg) 17,452

Papua New Guinea
Hours Flown 4,295
Passengers transported 20,041
Distance flown (km) 840,512
Cargo transported (kg) 1,500,647

South Sudan
Hours Flown 2,217
Passengers transported 9,370
Distance flown (km) 527,940
Cargo transported (kg) 139,170

Tanzania
Hours Flown 312
Passengers transported 817
Distance flown (km) 58,401
Cargo transported (kg) 1,207

Timor-Leste
Hours Flown 377
Passengers transported 1,124
Distance flown (km) 59,353
Cargo transported (kg) 1,297

Uganda
Hours Flown 1,417
Passengers transported 2,648
Distance flown (km) 317,059
Cargo transported (kg) 11,889

FLEET

In 2021, a new C208 was ordered and was delivered to the PNG programme and our Kenya-based C206 was flown to Tanzania for re-registration in order to replace an older C206 in Tanzania. We prepared the C208B formerly operating in Mongolia for re-deployment in Guinea, and the two remaining Otters that served in PNG were prepared for sale. We are grateful that throughout a challenging year, our aircraft have been able to continue bringing help, hope and healing to those who need it most.



CESSNA 206



CESSNA 172



CESSNA 208B



CESSNA 208 (AMPHIBIOUS)



GA8 AIRVAN



CESSNA 182

3 ✈
CESSNA 172

6 ✈
CESSNA 182

4 ✈
CESSNA 206

13 ✈
CESSNA 208

14 ✈
CESSNA 208B

2 ✈
CESSNA 208
(AMPHIBIOUS)

13 ✈
GA8 AIRVAN

OUR FINANCES

MAFI International is funded primarily through our MAF resourcing groups from around the world. We deeply value our partnership with them and their supporters' contribution to the ministry of MAF remains vital.

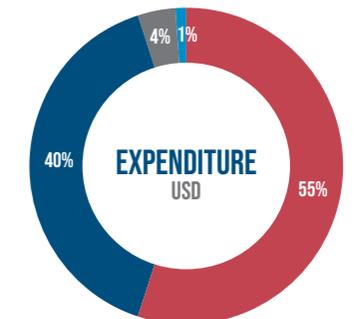
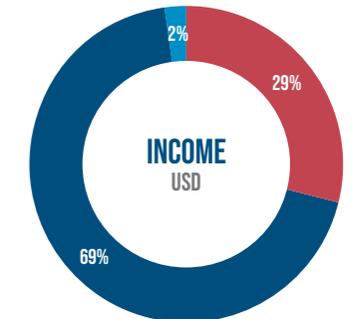
WHERE DOES OUR INCOME COME FROM?	USD	%
FLYING & OTHER MISSION ACTIVITIES	11,267,000	▲ 29%
DONATIONS FOR OUR MISSION ⁽¹⁾	26,370,000	▲ 69%
OTHER INCOME	641,000	▲ 2%
TOTAL	38,278,000	100%

⁽¹⁾This includes donations for aircraft, property and equipment.

HOW DO WE SPEND OUR INCOME? ⁽²⁾	USD	%
FLYING & OTHER MISSION ACTIVITIES ⁽³⁾	20,662,000	▲ 55%
STAFF COSTS	15,179,000	▲ 40%
GRANTS TO SUPPORT SIMILAR MISSION	1,469,000	▲ 4%
RAISING FUNDS FOR DEVELOPMENT & GROWTH	406,000	▲ 1%
TOTAL	37,716,000	100%

⁽²⁾This includes depreciation and loss on disposal of large aircraft.

2021 was a year of recovery from the initial impact of Covid-19 on the world. Various lockdowns in operational locations hampered recovery however MAF programmes continued to serve the remote people of the world wherever possible. A small surplus was made during the year, however this includes the impact of transactions affecting assets, such as donations for new assets and depreciation. After adjusting for these transactions, the real result was a small deficit of USD 207,000.



⁽³⁾Support costs are allocated against the relevant line of expenditure, in accordance with UK charity requirements.



ANNUAL REPORT 2021

MISSION AVIATION FELLOWSHIP INTERNATIONAL

Mission Aviation Fellowship International is a company limited by guarantee, registered in England and Wales
Registered Charity Number: 1058226 Registered Company Number: 3144199

Registered Office: Operations Centre, Henwood, Ashford, Kent, TN24 8DH, UK

Coronavirus regulations vary across the world. MAF is committed to safety and adheres to local regulations wherever it serves. The images and people you see in these pages conform to the rules of the countries in which they were taken.

 **Front cover:** The first landing in 25 years at Mui airstrip, PNG.
Credit: Annelie Edsmyr