



MAF INTERNATIONAL

A.B.N. 32 004 260 860

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2025

**MAF INTERNATIONAL
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MAF INTERNATIONAL
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DIRECTORS' REPORT
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2024

The directors present this report on the company for the financial year ended 31 December 2025.

Purpose and Principal Activities

MAF International ('MAF') is a Christian charity whose mission is to bring help, hope and healing through aviation.

The principal activity has continued as providing a subsidised aviation service in parts of the world where surface travel is impossible or very difficult. Flight training, aircraft maintenance, logistics services and communication services are also provided. MAF's services are provided by dedicated staff (many of whom are seconded to MAF by national MAF groups) who use their skills in aviation, and other fields, to work *inter alia* with national churches, relief and development agencies, missions, hospitals and governments to meet the most pressing of human needs.

MAF has been funded primarily by its members, who are various MAF groups around the world, and by fares charged to those who use the aircraft.

Objectives

MAF's short-term and long-term aims are to benefit those living in some of the most isolated parts of the world. In many places there are no roads at all, or they are impassable or slow going, for example due to flooding or security issues. Our fleet of light aircraft is able to take relief, development and mission workers, emergency teams, education and healthcare professionals and supplies into these remote areas more quickly and efficiently than by any other means. As a result, our activities benefit two major groups: the relief and development agencies and other organisations whose mission it is to reach these isolated communities, and secondly the communities themselves.

Achievements and Performance

MAF operates flying programmes in Arnhem Land in the Northern Territories, Mareeba in Queensland and in Timor-Leste. As explained in Note 2, MAF also owns subsidiaries operating in Papua New Guinea, India and Malaysia (none are consolidated into these accounts). Some staff have oversight and managerial roles in the support of additional programmes in eight African countries. The work undertaken by each programme varies to reflect the needs in remote regions as well as the mix of community development, health, education, church, mission and relief work.

In addition to its aviation services to remote communities, MAF trains indigenous staff in technical and non-technical roles in each programme.

Key Performance Measures

During 2025 MAF's operational flight statistics included:

Country	Hours Flown	Flight Legs	Unique Passengers	Distance (km)	Cargo (kg)	Fleet size	Destinations
Arnhem Land	2,280	5,151	9,671	419,285	39,635	8	50
Timor-Leste	566	1,372	3,769	84,241	1,624	2	11
Papua New Guinea	5,355	9,998	31,096	1,115,890	1,788,685	12	185
Mareeba (training and in transition)	1,025	2,138	n/a	n/a	n/a	6	n/a
TOTAL	9,226	18,659	44,536	1,619,416	1,829,944	28	246

We are pleased to report that there were no flight accidents in the year.

DIRECTORS' REPORT
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

Our Strategic Priorities

During 2025, work continued against the priorities of our strategic plan, under the three headings of Expanding our Horizons, Investing in People and Maximising Impact.

Expanding our Horizons

To create opportunity for growth through strategic partnerships, institutional and corporate funding, new programmes, worldwide recruitment, capacity-building in our programme countries and new technology that stewards the environment and provides more economical transportation.

Investing in People

To retain staff longer as well as increase the numbers joining the organisation. This will be addressed through a wellbeing strategy, an engineering apprentice and intern scheme, increasing the number of instructor pilots, and a standardised management training plan, which will identify and grow management throughout the organisation.

Maximising Impact

To provide regular review and feedback for better evaluation of our work and improve the manner in which we perform that work. We will create and implement a ministry impact tool, modernise our software tools, standardise project management, and establish an innovation hub, that invites creative thought to better serve our clients and our end beneficiaries.

Significant Aid and Development Activities

Examples of MAF's development activities in the year include:

Arnhem Land

MAF flies the Community-Based Aboriginal Teacher Education (C-BATE) programme to empower educators in Arnhem Land to gain formal qualifications without having to leave their land, language, or culture behind. "I couldn't get to work without MAF, they're not just our transport; they're a big part of the extended family," said a C-BATE trainer. In the Wandawuy homeland community, the trainer works with two homeland centre teachers who already lead classrooms on Mondays and Fridays. Once a week, the trainer flies in to guide them through their Queensland Technical and Further Education (TAFE) units in Aboriginal and Torres Strait Islander Education, and a visiting teacher takes the class to allow the student teachers to study. MAF is making a positive impact to the centre teachers studying in the homelands, making the journey to accreditation possible for indigenous education.

Timor-Leste

A young child was playing under a tree when bitten by a venomous snake. "If there had been no MAF plane at that time, I don't think my daughter would have survived," says her mother. She was supposed to travel by ambulance from her home in Same to Dili, a journey that takes four hours along winding and bumpy roads. MAF helped by transporting her for emergency treatment at the national hospital in just 25 minutes. After being discharged from hospital, the child fully recovered and went back to living happily with her parents and four siblings. The Country Director explains the importance of MAF's medevac services in supporting remote communities, particularly in Same, citing this case. "Every minute matters a lot, so I believe our medevac service here makes a difference in people's lives," he said.

Papua New Guinea

MAF flights directly support the function of isolated schools through flying cacao beans, coffee, vanilla and peanuts for local farmers. After drying and bagging, cacao beans are sent via MAF planes to buyers in towns. Often there are no roads that connect remote communities to the outside world – air transport is the only viable option. "MAF is helping schools, teachers and the community as a whole," a deputy head teacher said. "MAF is the main airline helping us to transport teachers to places like this. They also help us by bringing our stationery supplies for the children, all the supplies we get to support learning inside the school. "As a teacher in the school, I observe that plenty of parents rely on cash crops to support the education of their children."

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Mareeba

Our Aircraft Maintenance Organisation based in Mareeba, North Queensland, continues to carry out aviation maintenance for our Flight Training Centre, Arnhem Land and Timor-Leste programmes as well as supporting other programmes in the wider MAF group.

Currency

The financial statements are prepared in US dollars to be consistent with the entity's parent company, Mission Aviation Fellowship International. US dollars are the primary currency used within the global aviation industry and the directors believe this provides further comparability and understanding for the users of the financial statements.

Members Guarantee

The entity is incorporated under the Corporations Act 2001 and is a company limited by guarantee. If the company is wound up, the constitution states that each member is required to contribute a maximum of USD 1.00 each towards meeting any outstanding obligations of the company. At the date of this report the number of members is one, being Mission Aviation Fellowship International, a charitable company registered in the UK.

Company Secretary

Janine Smythe held the position of Company Secretary throughout the year.

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DIRECTORS' REPORT
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

Directors

The names and particulars of the directors of the company in office during the year and up to the day of this report are:

Name	Qualifications	Experience
Norman E Baker III	Bachelor of Science Mechanical Engineering and Aviation Technology Master of Science Management Commercial Pilot Licence Instructor Pilot Licence Maintenance Engineer Licence	31 years in aviation industry 14 years engineering, programs, customer service, sales/marketing and flight operations/training at aircraft manufacturer level 12 years in airline operations systems and data/digital solutions, engine development/certification/services, new business dev, digital analytics and transformation 8 years CEO of Taleris, GE Aviation Czech, and Airbus Digital Solutions (Sr VP at Airbus) Over 5 years COO of MAF International
Stephen Charlesworth	Bachelor of Engineering (Aerospace) Bachelor of Ministry (Theology) Commercial Pilot's Licence	5 years mission aviation flying 21 years governance on the boards of charities and not-for-profit businesses 24 years senior management experience
William Harding	Master of International and Community Development Bachelor of Laws Certificate of Ministry Commercial Pilot's Licence (Aeroplane and Helicopter)	44 years in aviation industry 30 years in senior management of aviation operations 7 years CEO of MAF International Directorship of MAF International (Aviation Services) Pty Ltd and others
Abraham Carel Bothma	Bachelor in Human Resources B.comm Hons Masters in Human Resources Management Post graduate diploma in Industrial Relations	31 years experience as an Human Resources Director in manufacturing, health and the NFP sector 7 years as a Director and Chairman of the Board of Lifeline Harbour to Hawkesbury 3 years Chairman of Northbridge Amateur Swimming Club 3 years Board member of FACE

Meetings of Directors

During the financial year, three meetings of directors were held. Attendances by each director were as follows:

Name	Directors' Meetings	
	Number Eligible to Attend	Number Attended
Norman Baker	2	0
Stephen Charlesworth	2	2
William Harding	2	2
Carel Bothma	2	2

Auditor's Independence Declaration

A copy of the auditor's independence declaration as required under division 60 of the Australian Charities and Not-for-profits Commission Act 2012 is set out on the following page.

This statement is made in accordance with a resolution of the directors.

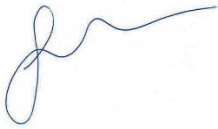
S Charlesworth
Director



Dated this 18th day of May 2026

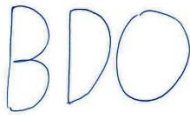
DECLARATION OF INDEPENDENCE BY JAMES GAUSTAD TO THE DIRECTORS OF MAF INTERNATIONAL

I declare that, to the best of my knowledge and belief, there have been no contraventions of any applicable code of professional conduct in relation to the audit of MAF International for the year ended 31 December 2025.



James Gaustad

Director



BDO Audit (NTH QLD) Pty Ltd

Cairns

19 May 2026

INDEPENDENT AUDITOR'S REPORT

To the members of MAF International

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of MAF International (the registered entity), which comprises the statement of financial position as at 31 December 2025, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial report, including material accounting policy information, and the directors' declaration.

In our opinion the accompanying financial report of MAF International, is in accordance with Division 60 of the *Australian Charities and Not-for-profits Commission Act 2012*, including:

- (i) Giving a true and fair view of the registered entity's financial position as at 31 December 2025 and of its financial performance for the year then ended; and
- (ii) Complying with Australian Accounting Standards to the extent described in Note 1 and Division 60 of the *Australian Charities and Not-for-profits Commission Regulations 2022*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the Financial Report* section of our report. We are independent of the registered entity in accordance with the auditor independence requirements of the *Australian Charities and Not-for-profits Commission Act 2012* (ACNC Act) and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of matter - Basis of accounting

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the registered entity's financial reporting responsibilities under the ACNC Act. As a result, the financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Other information

Those charged with governance are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the directors' report but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.



In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of directors for the Financial Report

The directors of the registered entity are responsible for the preparation of the financial report that gives a true and fair view and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the requirements of the ACNC Act and the needs of the members. The directors' responsibility also includes such internal control as the directors determine is necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the registered entity's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the registered entity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (<http://www.auasb.gov.au/Home.aspx>) at: http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf.

This description forms part of our auditor's report.

BDO Audit (NTH QLD) Pty Ltd

James Gaustad
Director
Cairns, 19 May 2026

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STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2025

	Note	2025 USD'000	2024 USD'000
Revenue			
Operating revenue	4(a)	3,236	3,479
Donations income	4(b)	8,671	11,649
Other income	4(c)	304	322
		<u>12,211</u>	<u>15,450</u>
Expenses			
Direct costs of operations	5(a)	4,585	4,975
Support costs	5(b)	5,482	7,367
		<u>10,067</u>	<u>12,342</u>
Net surplus/(deficit) before other recognised gains and losses and income tax			
		2,144	3,108
Net unrealised exchange (loss)		(725)	432
Foreign exchange translation on retranslation of balance sheet		858	(923)
		<u>2,277</u>	<u>2,617</u>
Net surplus/(deficit) for the year			
Other comprehensive income			
Revaluation of assets		21	231
		<u>21</u>	<u>231</u>
Total comprehensive income/(expense) for the year			
		<u><u>2,298</u></u>	<u><u>2,848</u></u>

The accompanying notes form part of these financial statements.

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STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2025

	Note	2025 USD'000	2024 USD'000
ASSETS			
CURRENT ASSETS			
Cash & cash equivalents	6	2,292	1,902
Trade & other receivables	7	15,953	9,994
Inventories	8	601	663
TOTAL CURRENT ASSETS		<u>18,846</u>	<u>12,559</u>
NON-CURRENT ASSETS			
Trade & other receivables	9	14,010	12,994
Other financial assets (shares in subsidiaries)	10	-	-
Property, plant and equipment	11	18,519	22,915
TOTAL NON-CURRENT ASSETS		<u>32,529</u>	<u>35,909</u>
TOTAL ASSETS		<u><u>51,375</u></u>	<u><u>48,468</u></u>
LIABILITIES			
CURRENT LIABILITIES			
Trade and other payables	12	284	277
Provisions		962	885
Other (amounts owing to subsidiaries)		560	55
TOTAL CURRENT LIABILITIES		<u>1,806</u>	<u>1,217</u>
NON-CURRENT LIABILITIES		<u>266</u>	<u>246</u>
TOTAL LIABILITIES		<u><u>2,072</u></u>	<u><u>1,463</u></u>
NET ASSETS		<u><u>49,303</u></u>	<u><u>47,005</u></u>
EQUITY			
General reserves	13(a)	1,970	1,853
Restricted reserves	13(a)	396	1,768
Retained earnings		46,937	43,384
TOTAL EQUITY		<u><u>49,303</u></u>	<u><u>47,005</u></u>

The accompanying notes form part of these financial statements.

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STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 DECEMBER 2025

	Projects Reserve (Restricted) USD'000	General Reserves USD'000	Retained Earnings USD'000	Total USD'000
<u>USD</u>				
Balance at 1 January 2024	320	1,856	41,981	44,157
Revaluation of assets	-	231	-	231
Transfers to/(from) other reserves	1,448	(234)	(1,214)	-
Translation adjustment	-	-	2,617	2,617
Net surplus for the period	-	-	-	-
Balance at 31 December 2024	<u>1,768</u>	<u>1,853</u>	<u>43,384</u>	<u>47,005</u>
Revaluation of assets	-	21	-	21
Transfers (from)/to other reserves	(1,372)	96	1,276	-
Net surplus for the period including translation adjustment	-	-	2,277	2,277
Balance at 31 December 2025	<u>396</u>	<u>1,970</u>	<u>46,937</u>	<u>49,303</u>

The accompanying notes form part of these financial statements.

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STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2025

	2025	2024
	Inflow/ (Outflow)	Inflow/ (Outflow)
	USD'000	USD'000
CASH FLOWS PROVIDED BY/(USED IN) OPERATING ACTIVITIES		
Receipts from customers and donors	11,772	11,748
Payments to suppliers and employees	(9,470)	(11,355)
Interest received	82	142
	<hr/>	<hr/>
Net cash provided by/(used in) operating activities	2,384	535
	<hr/>	<hr/>
CASH FLOWS (USED IN)/PROVIDED BY INVESTING ACTIVITIES		
Payment for property, plant and equipment	(4,318)	(5,906)
Proceeds from sale of property, plant & equipment	2,324	2,941
	<hr/>	<hr/>
Net cash provided by/(used in) investing activities	(1,994)	(2,965)
	<hr/>	<hr/>
CASH FLOWS (USED IN)/ PROVIDED BY FINANCING ACTIVITIES		
Net (repayment)/receipt of loans	-	-
Net cash (used in)/provided by financing activities	-	-
	<hr/>	<hr/>
Net (decrease)/increase in cash held	390	(2,430)
Cash at beginning of year	1,902	4,332
	<hr/>	<hr/>
Cash at end of year	2,292	1,902
	<hr/>	<hr/>

The accompanying notes form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The directors have prepared the financial statements on the basis that the company is a non-reporting entity because there are no users who are dependent on its general-purpose financial statements. These are special purpose financial statements that have been prepared for the purposes of complying with the Australian Charities and Not-for-profits Commission Regulations 2022 requirements to prepare financial statements to the members of MAF International. The directors have determined that the accounting policies adopted are appropriate to meet the needs of the members of MAF International.

The financial report covers the economic entity of MAF International. MAF International is a company limited by guarantee, incorporated and domiciled in Australia and a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

These financial statements have been prepared in accordance with the recognition and measurement requirements specified by the Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') and the disclosure requirements of:

- *AASB 101 Presentation of Financial Statements*
- *AASB 107 Statement of Cash Flows*
- *AASB 108 Accounting Policies, Changes in Accounting Estimates and Errors*
- *AASB 1048 Interpretation of Standards,*
- *AASB 1054 Australian Additional Disclosures; and*
- *AASB 124 Related Party Disclosures*

as appropriate for not-for-profit oriented entities that qualify for and apply differential reporting concessions.

The financial statements have been prepared under the historical cost convention, and the amounts presented in the financial statements have been rounded to the nearest thousand dollars.

MAF International has elected not to adopt AASB16 'Leases' in accordance with group reporting policies.

ACCOUNTING POLICIES

a) Income tax

As the company is a charitable institution in terms of subsection 50-5 of the Income Tax Assessment Act 1997, as amended, it is exempt from paying income tax.

b) Foreign currency

The company's functional currency is Australian dollars. The financial statements have been translated into the presentation currency, US dollars, in accordance with paragraph 39 of AASB121 as follows:

- current assets, current liabilities and long-term liabilities are translated at year-end exchange rates prevailing at that reporting date;
- income and expenses are translated at the exchange rates prevailing at the date of the transaction.

The costs of non-current assets were translated into US dollars as at 1 January 2013 at the exchange rate prevailing at that date. Transactions subsequent to 1 January 2013 have been translated at the exchange rate in force at the date of the transaction. For fixed assets, depreciation is charged on the US dollar cost equivalent of the assets translated at that date. Assets carried at frozen exchange rates are subject to impairment assessment as set out in note 9. The accounting treatment is a departure from the accounting standards and this disclosure is made in accordance with paragraph 57 of AASB 121 *The Effects of Changes in Foreign Exchange Rates*.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

c) Critical Accounting Estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the company.

d) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position. Cash flows are presented on a net basis.

e) Comparative Figures

Where required by Accounting Standards, or a change to the accounting policy, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

f) Economic Dependence

MAF International is dependent on Mission Aviation Fellowship International, a UK charity, for the majority of its funding. At the date of this report the Board of Directors has no reason to believe that Mission Aviation Fellowship International will not continue to support MAF International.

2 DETAILS OF CONTROLLED ENTITIES AND PRINCIPLES OF CONSOLIDATION

A controlled entity is any entity where MAF International has the power to control the financial and operating policies. All controlled entities have a December financial year-end. The results and balances of these entities have not been consolidated in these financial statements.

The company has two wholly owned subsidiaries, MAF Aviation Services Pty Ltd and MAF PNG Holding Ltd. MAF PNG Holding Ltd also has one wholly owned subsidiary, MAF Papua New Guinea Ltd. MAF Aviation Services Pty Ltd is an Australian company that has made a long-term loan to MAF PNG Holding Ltd, secured on the latter's aircraft. It has no other activities. MAF PNG Holding Ltd is a company registered in Papua New Guinea. It acts as the holding company for MAF Papua New Guinea Ltd, a wholly owned subsidiary, and as such it owns all the aircraft, land and buildings and other fixed assets for operation by MAF Papua New Guinea Ltd.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

		2025 USD'000	2024 USD'000
3	OPERATING SURPLUS/(DEFICIT)		
	The net surplus for the year is after charging:		
	Staff costs		
	Salaries and wages	5,494	5,714
	Workers' compensation	50	42
	Superannuation and life insurance	684	670
	Other staff costs, including education	727	688
		6,955	7,114
	Total salaries and benefits paid to the Key Management Personnel during the year	253	302
	Auditor's remuneration:		
	Audit fees	18	49
	Depreciation	428	560
	Impairment (reversal) of balance with subsidiary (MAF Aviation Services Pty Ltd)	(1,016)	1,305
	Net (gain)/loss on sale of fixed assets	383	112
	Operating lease rentals	22	20
	Directors' liability insurance	5	3

NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

4 OPERATING SURPLUS/(DEFICIT) – INCOME

Revenue is recognised when performance obligations in relation to the revenue have been met. Revenue is measured at the fair value of the consideration received or receivable. Revenue from the rendering of a service is recognised upon the delivery of the service to the customers. Revenue from the sale of goods is recognised at the date of invoice. Donations and bequests are recognised when the entitlement to the income is confirmed and can be reliably measured. Where they are restricted for a specific purpose and have not been spent during the year, they are carried forward in the Projects Reserve. Interest revenue is recognised when received.

The following significant revenue items are relevant in explaining the financial performance:

	2025	2024
	USD'000	USD'000
(a) Operating Revenue		
Aviation services	2,397	2,756
Maintenance services	632	498
Other ministries	30	35
Housing contributions received	177	190
	3,236	3,479
(b) Donations Income - by type		
Unrestricted donations	6,777	3,221
Restricted donations	1,135	7,502
Staff support received	759	926
	8,671	11,649
Analysis of Donations income by donor		
Mission Aviation Fellowship International	5,978	4,419
MAF Australia	1,211	1,482
MAF Germany	4	5
MAF Netherlands	-	2,263
MAF UK	1,412	3,445
Other donors	66	35
	8,671	11,649
(c) Other Income		
Other income	304	322
	304	322

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

	2025 USD,000	2024 USD,000
5. OPERATING SURPLUS/(DEFICIT) – EXPENSES FROM ORDINARY ACTIVITIES		
The following significant expense items are relevant in explaining the financial performance:		
(a) Direct Costs of Operations		
Aviation direct costs	1,322	1,996
Other direct costs (operations and maintenance)	604	89
Field Staff costs	1,743	1,972
Other local overhead expenditure	528	399
Depreciation, revaluation and net loss on disposal of operational assets	388	519
	<u>4,585</u>	<u>4,975</u>
(b) Support Costs		
Staff Costs	5,212	5,143
Accommodation	68	102
Communication & travel Costs	528	549
Training	-	186
Other costs including depreciation, net loss on disposal of assets	690	82
Impairment (reversal) of investment	(1,016)	1,305
	<u>5,482</u>	<u>7,367</u>
6 CASH & CASH EQUIVALENTS		
Cash and cash equivalents include cash on hand and deposits held at call with financial institutions.		
Cash on hand	14	23
Cash at bank	2,278	1,879
	<u>2,292</u>	<u>1,902</u>
7 CURRENT TRADE & OTHER RECEIVABLES		
Debtors and other receivables include amounts due from students and customers. Receivables expected to be collected within twelve months of the end of the reporting period are classified as current assets.		
Trade debtors	388	394
Other debtors	6	5
Prepayments	291	664
Owing by subsidiaries	15,268	8,931
	<u>15,953</u>	<u>9,994</u>

Amounts owing by subsidiaries is the trading balance due from MAF Papua New Guinea Ltd. It is payable on demand, is stated at cost and is expected to be fully recoverable.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

		2025	2024
		USD,000	USD,000
8	CURRENT INVENTORIES		
	Inventories are measured at cost, adjusted when applicable for any loss of service potential.		
	Aircraft spares	587	625
	Fuel and other parts	9	12
	Work in progress	5	26
		601	663

9 NON-CURRENT TRADE & OTHER RECEIVABLES

Owing by MAF Aviation Services Pty Ltd	14,010	12,994
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The amount owing by MAF Aviation Services Pty Ltd is stated at cost net of an impairment of USD 3.4m (2024 USD 4.410m) of which a gain of USD 1m is included in the profit and loss during the year (2024– USD (1.305m)). The loan is denominated in Australian dollars and is interest free with no fixed term. The loan is secured over the aircraft held by MAF PNG Holding Limited. Impairment is assessed with reference to the net assets of MAF PNG Holding Limited.

10 SHARES IN SUBSIDIARIES – at cost less accumulated impairment

MAF Aviation Services Pty Ltd	-	-
MAF PNG Holding Pty Ltd	-	-
	-	-

The shares in MAF PNG Holding Pty Ltd, that originally cost USD 8.47m, are now fully impaired. During 2025 there was no impairment on the shares (2024 – USD 0) which has been charged to the profit and loss account.

11 PROPERTY, PLANT AND EQUIPMENT

Individual fixed assets costing USD3,000 or more are capitalised at cost. The carrying amount of all fixed assets is reviewed annually by the directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the assets' employment and subsequent disposal. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment losses.

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

The company assesses impairment at the end of each reporting period by evaluating conditions and events specific to the company that may be indicative of impairment trigger.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

11 PROPERTY, PLANT AND EQUIPMENT (continued)

Aircraft

Aircraft are included at the valuation approved by the Board of Directors annually by reference to the "Blue Book value" (the aviation industry's standard indication of the recoverable amount on the open market value). Adjustments are made for enhancements to the aircraft not accounted for in the Blue Book value and any impairment identified. Aircraft held for sale are valued at expected net sales proceeds. Depreciation is charged to write off the aircraft over an estimated useful life of 40 years. Increases in the carrying amount arising on revaluation of aircraft are credited to the asset revaluation reserve. Decreases that offset previous increases of the same class of asset are charged against the asset revaluation reserves directly in equity; all other decreases are charged to the income statement.

Property

Depreciation is charged to write off expenditure on leasehold property equally over the shorter of the unexpired period of the lease, or the estimated useful life of the improvements. For new developments depreciation is charged from the date on which the facility becomes operational.

Plant and equipment

Depreciation is charged on a straight-line basis to write off the expenditure over an estimated useful life to the entity commencing from the time the asset is held ready for use as follows:

Class of asset	Life (Rate)	Class of asset	Life (Rate)
Computer hardware	5yrs (20%)	Office equipment	7-10yrs (10%-15%)
Furniture & Fittings	10yrs (10%)	Plant and equipment	5-10yrs (10%-20%)
Motor Vehicles	5-8yrs (12.5%-20%)		

Disposals

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognized immediately in profit or loss. When revalued assets are sold, amounts included in the revaluation reserve relating to that asset are transferred to retained earnings.

<u>USD</u>	Aircraft USD,000	Land & Property USD,000	Equipment & Vehicles USD,000	Total USD,000
COST OR VALUATION				
At 1 January 2025	15,697	9,562	1,299	26,558
Additions	4,257	29	32	4,318
Disposals	(8,327)	-	(44)	(8,371)
Revaluation Reserve	(195)	-	-	(195)
At 31 December 2025	11,432	9,591	1,287	22,310
DEPRECIATION				
At 1 January 2025	-	2,611	1,032	3,643
Charge in year	236	127	65	428
Impairment/(impairment reversal)	-	-	-	-
Depreciation on disposals	(20)	-	(44)	(64)
Revaluation Reserve write back	(216)	-	-	(216)
At 31 December 2025	-	2,738	1,053	3,791
NET BOOK VALUE				
At 31 December 2025	11,432	6,853	234	18,519
At 31 December 2024	15,697	6,951	267	22,915

The net book value of aircraft held for sale includes USD 3m (2024: USD 1.4m).

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

12 CURRENT LIABILITIES

Trade creditors represent the liability outstanding at the end of the reporting period for goods and services received by the company during the reporting period which remain unpaid. The amounts are unsecured and are usually paid within 30 days of recognition. Revenue on tickets purchased by customers is not recognised in the statement of comprehensive income as revenue until the flight is undertaken. As a result, the tickets sold but not yet used are carried in other creditors.

Deferred revenue relates to payments on account for flight training not yet undertaken.

Provision is made for the company's liability for employee benefits arising from services rendered by employees to the balance sheet date. Employee benefits have been measured at the amounts expected to be paid when the liability is settled.

	2025	2024
	USD'000	USD'000
Trade and other creditors	255	224
Accrued expenses	29	53
Deferred revenue	-	-
<i>Trade and other payables (subtotal)</i>	<u>284</u>	<u>277</u>
Loan Facilities	-	-
Provisions for leave	962	885
Owing to subsidiaries	560	55
	<u>1,806</u>	<u>1,217</u>

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NOTES TO THE FINANCIAL STATEMENTS
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13 RESERVES

Projects Reserve

Where donations or bequests are restricted for a specific purpose and have not been spent during the year, they are carried forward in the Projects Reserve.

	2025	2024
	USD'000	USD'000
(a) Reserves comprise:		
<i>General reserves:</i>		
Asset revaluation reserve	1,970	1,853
<i>Restricted reserves:</i>		
Projects reserve	396	1,768
(b) Movement in reserves		
Asset revaluation reserve		
Balance at the start of the financial year	1,853	1,856
Net revaluation during the year – aircraft	21	231
Opening equity adjustment	-	(16)
Write back revaluation on disposal	96	(218)
Balance at the end of the financial year	1,970	1,853
Projects reserve (Restricted)		
Balance at the start of the financial year	1,768	320
Net surplus for period	-	1,448
Project capital expenditure	(1,372)	-
Balance at the end of the financial year	396	1,768

NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

		USD	
		2025	2024
		USD,000	USD,000
14	NOTES TO THE CASH FLOW STATEMENT		
a)	Cash on hand – as note 6	2,292	1,902
<p>For the purposes of the cash flow statement, cash includes cash on hand and in banks, net of any outstanding bank overdrafts. Cash at the end of the financial year as shown in the cash flow statement is reconciled to the related items in the balance sheet as follows:</p>			
b)	Reconciliation of net cash provided by operating activities to operating surplus/(deficit) from ordinary activities after income tax revenue		
	Operating (deficit)/surplus from ordinary activities after income tax revenue	2,277	2,617
	Non-cash items		
	Depreciation and impairment of plant and equipment	428	560
	Impairment of investment in, and loans to, subsidiary	(1,016)	1,305
	(Gain)/loss on sale of property, plant and equipment	384	112
	Asset transfer	-	-
	Changes in net assets and liabilities		
	Decrease/(increase) in:		
	Current receivables	(359)	(3,559)
	Current inventories	62	20
	(Decrease)/increase in:		
	Current creditors and borrowings	512	(428)
	Current provisions	77	(67)
	Other non-current provisions	19	(25)
	Net cash used by operating activities	2,384	535

NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

15 RELATED PARTIES

Key management personnel

Disclosures relating to key management personnel are set out in note 3.

Transactions with related parties

The following transactions occurred with related parties during the year:

Donations

Disclosures relating to donations from related parties are set out in note 4.

	2025	2024
	USD,000	USD,000
<i>Income from transfer of goods and services</i>		
MAF International	105	48
Other MAF entities	19	401
<i>Purchases and transfers of goods and services</i>		
MAF International	196	85
Other MAF entities	70	166
<i>Employee wages paid to related parties of key management personnel</i>	71	52
<i>Receivable from and payable to related parties:</i>		
The following balances are outstanding as at the reporting date in relation to transactions with related parties.		
<i>Current payables</i>		
Owing by MAF entities (Note 12)	560	55
<i>Current receivables</i>		
Owing by MAF Papua New Guinea Ltd (Note 7)	14,253	8,280
Other MAF entities	1,015	651
<i>Non-current receivables</i>		
Owing by MAF Aviation Services Pty Ltd (Note 9)	14,010	12,994
<i>Investment in subsidiaries</i>		
Investment in subsidiaries (Note 10)	8,470	8,470
Investment in subsidiaries - accumulated impairment (Note 10)	(8,470)	(8,470)

16 SUBSEQUENT EVENTS

The Ray Road property in Mareeba was sold in March 2026.

17 COMPANY DETAILS

The registered office of the company is:
1a Water Street,
Cairns QLD 4870

DIRECTORS DECLARATION
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2025

18 ULTIMATE CONTROLLING PARTY

The direct parent and ultimate controlling party of the company is Mission Aviation Fellowship International, a company and charity registered in the United Kingdom.

In the Directors' opinion:

- the company is not a reporting entity because there are no users dependent on general purpose financial statements. Accordingly, as described in note 1 to the financial statements, the attached special purpose financial statements have been prepared for the purposes of complying with the Australian Charities and Not-for-profits Commission Regulations 2022 requirements to prepare financial statements of MAF International;
- the attached financial statements and notes thereto comply with Australian Charities and Not-for-profits Commission Regulations 2022, the Accounting Standards as described in note 1 to the financial statements, and other mandatory professional reporting requirements;
- the attached financial statements and notes thereto give a true and fair view of the company's financial position as at 31 December 2025 and of its performance for the financial year ended on that date; and
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This statement is made in accordance with a resolution of the directors.



S Charlesworth
Director

Dated this 18th day of May 2026